

2026 NEMESIS Annual Meeting Agenda

October 6-9, 2026

Black Rock Mountain Resort • 909 W Peach Tree Trail • Heber City, UT 84032



HOW WE'LL WORK TOGETHER

The meeting will blend shared large-group sessions as well as focused topic discussions in small group settings. This structure will help attendees learn from one another, surface real operational challenges from diverse perspectives, and identify patterns and priorities that will guide our work forward.

SHARE & LEARN



Large Group discussions share experiences & insight on topics

IDENTIFY PATTERNS



Surface recurring themes across the community from multiple perspectives

FOCUSED DISCUSSION



Small group discussions surface needs, barriers, & opportunities

SHARE BACK



Small groups bring insights to the larger group to share and learn from others



OUR GOAL:

By moving between large group sessions & small group topic discussions throughout the week, we stay connected, learn from each other, and build shared understanding that drives meaningful progress.

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Monday, October 5, 2026

Time	Topic
5:00 – 7:00 PM	<i>Welcome Event</i>

Tuesday, October 6, 2026

Time	Topic
8:00 AM – 8:50 AM	<i>Breakfast</i>
9:00 AM – 9:20 AM	Welcome & Week Overview
9:20 AM – 10:00 AM	Keynote Speakers: Juho Riihimäki, Viljami Lampilinna (<i>Finnish Institute for Health and Welfare</i>)
10:00 AM – 10:15 AM	Break
10:15 AM – 11:15 AM	Featured Session, Topic TBD (Large Group)
11:15 AM – 12:00 PM	Stakeholder Perspectives Panel (Large Group)
12:00 PM – 1:00 PM	<i>Lunch</i>
1:00 PM – 1:45 PM	Featured Session, Topic TBD (Large Group)
1:45 PM – 2:00 PM	Break, Transition to Small Groups
2:00 PM – 3:00 PM	Topic Discussions (Small Groups)
3:00 PM – 3:15 PM	Break, Transition back to Large Group
3:15 PM – 4:00 PM	Large Group Debrief & Synthesis (Large Group)
4:00 PM – 4:30 PM	Closing to the Day, Preview of Tomorrow
5:00 PM	<i>Welcome Reception (Casual Attire)</i> <i>Dinner On Your Own</i>

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Wednesday, October 7, 2026

Time	Topic
8:00 AM – 8:50 AM	<i>Breakfast</i>
9:00 AM – 9:20 AM	Welcome & Day Overview
9:20 AM – 10:15 AM	Featured Session, Topic TBD (Large Group)
10:15 AM – 10:30 AM	Break
10:30 AM – 11:30 AM	Interactive Workshop Block (3 Concurrent Sessions)
11:30 PM – 12:30 PM	<i>Lunch</i>
12:30 PM – 3:00 PM	Networking / Optional Curling Activity / Vendor-State Meetings
3:00 PM – 3:30 PM	Break, Transition to Small Groups
3:30 PM – 4:30 PM	Topic Discussions (Small Groups)
4:30 PM – 4:45 PM	<i>Transition to Large Group</i>
4:45 PM – 5:00 PM	Closing to the Day, Preview of Tomorrow (Large Group)
5:00 PM	<i>Dinner On Your Own</i>

Thursday, October 8, 2026

Time	Topic
8:00 AM – 8:50 AM	<i>Breakfast</i>
9:00 AM – 9:20 AM	Welcome & Day Overview
9:20 AM – 10:15 AM	Featured Session, Topic TBD (Large Group)
10:15 AM – 10:30 AM	Break
10:30 AM – 11:30 AM	Featured Session, Topic TBD (Large Group)
12:00 PM – 1:00 PM	<i>Lunch</i>
1:00 PM – 2:00 PM	Featured Session, Topic TBD (Large Group)
2:00 PM – 2:15 PM	Break, Transition to Small Groups
2:15 PM – 3:15 PM	Topic Discussions (Small Group)
3:15 PM – 3:30 PM	Break, Transition to Large Group
3:30 PM – 4:00 PM	Closing to the Day, Preview of Tomorrow
5:00 PM	<i>Dinner On Your Own</i>

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Friday, October 9, 2026

Time	Topic
8:00 AM – 8:50 AM	<i>Breakfast</i>
9:00 AM – 9:20 AM	Welcome, Morning Comments (Large Group)
9:20 AM – 10:00 AM	Meeting Reflections & Key Themes (Large Group)
10:00 AM – 10:15 AM	Break
10:15 AM – 11:00 AM	Open Forum & Audience Discussion (Large Group)
11:00 AM – 11:45 AM	Closing Keynote, Topic TBD (Large Group)
11:45 AM – 12:00 PM	Final Remarks & Next Steps (Large Group)
12:00 PM	<i>Meeting Adjourned</i>