

2026 NEMESIS Annual Meeting
25th Anniversary Celebration
October 5-9, 2026
Black Rock Mountain Resort, Heber City, UT

Hotel Wifi Network: BlackRock, **Password:** BLACKROCK

Conference App: Sched

Scan to download app once you register through the link in your email from
notifications@sched.com



Monday, October 5, 2026 (Travel Day)	
Time	Topic
5:00 PM – 7:00 PM	Optional Early Check-in (<i>Reception Table by Overlook Restaurant</i>) Welcome Reception (<i>St. Moritz Penthouse, between rooms 511 & 513, use elevator near main lobby</i>) Dinner on Your Own

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Tuesday, October 6, 2026	
Time	Topic
8:00 AM – 8:50 AM	Breakfast (<i>Overlook Restaurant</i>) Check-in (<i>Reception Table by Overlook Restaurant</i>)
9:00 AM – 9:15 AM	Welcome & Introductions (<i>Ballroom</i>)
9:15 AM – 10:15 AM	Keynote Speaker: Antonius (Tony) Tsai, <i>Director of Education Strategy and Leadership Development at the University of Utah</i>
10:15 AM – 10:30 AM	Pod Orientation, Process, Roles, & Outputs: Mischa Gergen, <i>NEMESIS TAC</i>
10:30 AM – 10:45 AM	<i>Break and Transition to Pods</i>
10:45 AM – 12:00 PM	Pod Block 1: Pod Foundations + Shared Context (Pod assignments can be found on nametag) Pod A, Compliance (Josh Nation): Ballroom A Pod B, Resources (Lauri Lunde): Room 363 Pod C, End-User (Ben Fisher): On the Rocks Lounge Pod D, Standardizing Data (John Britt): Room 360 Pod E, Interoperability (Josh Legler): Ballroom B
12:00 PM – 1:00 PM	Lunch (<i>Overlook Restaurant</i>)
1:00 PM – 2:00 PM	Pod Block 2: Challenge Mapping + Problem Framing
2:00 PM – 2:15 PM	<i>Break</i>
2:15 PM – 3:15 PM	Pod Block 3: Cross-Pod Feedback + Problem Refinement
3:15 PM – 3:30 PM	<i>Break, Transition back to Large Group in Ballroom</i>
3:30 PM – 4:30 PM	Day Close: What Was Captured + What's Next (<i>Large Group in Ballroom</i>)
5:00 PM – 7:00 PM	NEMESIS 25th Anniversary Celebration Reception (<i>Courchevel Penthouse, between rooms 611 & 613, use elevator near main lobby</i>) Dinner on Your Own

2026 NEMESIS Annual Meeting

Wednesday, October 7, 2026	
Time	Topic
8:00 AM – 8:50 AM	<i>Breakfast</i> (<i>Overlook Restaurant</i>)
9:00 AM – 9:20 AM	Welcome & Day-Framing (<i>Ballroom</i>)
9:20 AM – 9:30 AM	<i>Transition to Pods</i>
9:30 AM – 11:30 AM	Pod Block 1: Reality Checking, Constraints & Cross-Pod Feedback Prep
11:30 AM – 12:30 PM	<i>Lunch</i> (<i>Overlook Restaurant</i>)
12:30 PM	Curling Activity Departure (<i>Meet in Main Lobby for Shuttle</i>)
1:00 PM – 3:00 PM	Pod Block 2: Cross-Pod Feedback / Optional Curling Activity / Networking
3:00 PM – 3:45 PM	<i>Return to Resort + Break</i>
3:45 PM – 4:30 PM	Pod Block 3: Finalize Guardrails <i>Conclude for the day at 4:30 PM</i>
5:00 PM	<i>Dinner On Your Own</i>

2026 NEMSIS Annual Meeting

Thursday, October 8, 2026	
Time	Topic
8:00 AM – 8:50 AM	Breakfast (<i>Overlook Restaurant</i>)
9:00 AM – 9:15 AM	Welcome & Introductions (<i>Ballroom</i>)
9:15 AM – 9:45 AM	Keynote: Juho Riihimäki & Viljami Lampilinna, <i>Finnish Institute for Health and Welfare</i> (<i>Ballroom</i>)
9:45 AM – 10:00 AM	Solutioning Approach & Expectations, Mischa Gergen <i>NEMSIS TAC</i> (<i>Ballroom</i>)
10:00 AM – 10:10 AM	<i>Break, Transition to Pods</i>
10:10 AM – 11:30 AM	Pod Block 1: Design → Test → Feasibility
11:30 AM – 12:00 PM	Flex Time: Continue Pod Work, Connect with Others
12:00 PM – 1:00 PM	Lunch (<i>Overlook Restaurant</i>)
1:00 PM – 1:30 PM	Keynote: N. Clay Mann, <i>NEMSIS TAC</i>
1:30 PM – 1:45 PM	<i>Break, Transition to Pods</i>
1:45 PM – 3:00 PM	Pod Block 2: Action Package
3:00 PM – 3:15 PM	<i>Break and Transition to Large Group</i> (<i>Ballroom</i>)
3:15 PM – 3:45 PM	NHTSA Update (<i>Ballroom</i>)
3:45 PM – 4:15 PM	NEMMY Awards (<i>Ballroom</i>)
4:15 PM – 4:30 PM	Day Close: Kevin Nicholes, <i>NEMSIS TAC</i> (<i>Ballroom</i>)
5:00 PM	Dinner On Your Own

2026 NEMESIS Annual Meeting

Friday, October 9, 2026	
Time	Topic
8:00 AM – 8:50 AM	<i>Breakfast</i> (<i>Overlook Restaurant</i>)
9:00 AM – 9:15 AM	Morning Comments (<i>Ballroom</i>)
9:15 AM – 9:55 AM	Pod Report-Out & Feedback (<i>Ballroom</i>)
9:55 AM – 10:30 AM	<i>Break, Hotel Check-out if Needed</i>
10:30 AM – 11:30 AM	Pod Report-Out & Feedback (<i>Ballroom</i>)
11:30 AM – 12:00 PM	Wrap-Up and Conclusions (<i>Ballroom</i>)
12:00 PM	<i>Meeting Adjourned</i>